



INFRASTRUCTURE TASK FORCE

FY 2018-2020 Work Plan

City Hall, 100 N. Andrews Avenue, 8th Floor Conference Room
Fort Lauderdale, FL 33301

Date:	Topics of Discussion:
Monday, November 5, 2018	<ul style="list-style-type: none">• Joint City Commission Workshop (10/10/18) debrief• Goals/agenda for next Joint City Commission Workshop (January 2019)• ITF work plan and agenda (potential dates below)• Format of interim and final reports• Infrastructure summary table• Police Department HQ and Parks bonds
Monday, December 3, 2018	<ul style="list-style-type: none">• TBD
Monday, January 7, 2019	<ul style="list-style-type: none">• Preparation for Joint City Commission Workshop
January 22, 2019 (tentative)	<ul style="list-style-type: none">• JOINT CITY COMMISSION WORKSHOP

Potential meeting dates: (all Mondays)

- February 4, 2019
- March 4, 2019
- April 1, 2019
- May 6, 2019
- June 3, 2019
- July 1, 2019
- August 5, 2019
- September 2019 TBD (Labor Day)
- October 7, 2019
- November 4, 2019
- December 2, 2019
- January 6, 2020
- February 3, 2020
- March 2, 2020

40 Year Inspections for City Buildings

October 2018 Update

Background:

Broward County requires structural and safety inspections for buildings over 40 years old and every ten years thereafter. The goal is to minimize the possibility of catastrophic building failure and improve preparation for hurricane winds. In August 2017 the City executed a contract with Walters Zackria Associates to complete the City's required inspections at 11 facilities.

Results:

All of the required inspections and reports have been completed and identified repairs have been completed or are moving forward. The report summaries include a life-safety review of architectural, structural and electrical aspects of the facilities. Six facilities had minor recommended repairs that have all been completed with final reports submitted to the Department of Sustainable Development (DSD), including:

- **Holiday Park Activity Center**
- **Holiday Park Social Center**
- **ArtServe** (tenant space at Holiday Park)
- **Holiday Park Gym**
- **Central Maintenance Services** (across from Fiveash Water Treatment Plant)
- **Parker Playhouse** (tenant space)

The five other facilities inspected had more substantial repairs which are being coordinated as part of larger facility projects, including:

- **Police Department Compound** – required remediation is underway by City crews.
- **War Memorial** – remediation work will be completed as part of planned (budgeted) upcoming projects.
- **Aquatic Center** – all work unrelated to the upcoming restoration project has been completed. All other noted repairs will otherwise be addressed with the larger project.
- **GTL Wastewater Treatment Plant** – concrete restoration and electrical work will be completed as part of planned (budgeted) upcoming projects.
- **City Hall** – concrete restoration work will be completed as part of a project currently out for bid and cooling tower repairs by a separate contract. Other (minor) electrical repairs are underway by City crews.

**Fort Lauderdale Infrastructure Task Force (ITF)
Master Plan Needs Summary**

November 2018

<u>Infrastructure Item-</u>	<u>20-year Need (plan)-</u>	<u>Date-</u>	<u>20-year Need (2018 \$'s)-</u>	<u>Currently Approved Source:</u>	<u>Gaps/notes:</u>
Water/Sewer	\$1,419,800,000	2016	\$1,455,400,000	Rate payer (CIP and \$200 million bond)	Long-term implementation
Stormwater	\$982,900,000	2018	\$982,900,000	Rate payer (CIP)	Long-term implementation
New Facilities (City Hall & Police HQ)	\$300,000,000	2018	\$300,000,000	N/a	Final funding approval
Existing Facilities (including Fire Stations)	-	-	-	N/a	Short- and long-term needs
Parks	\$150,000,000	2016	\$150,000,000	Park impact fees (partial)	Final funding approval
Roads	\$50,300,000	2018	\$50,300,000	Gas tax (\$820,000 annual) and general capital	Pavement Condition Index (PCI) citywide including alleys to be completed in 2019
Bridges	\$35,100,000	2014	\$36,500,000	General capital	Master Plan assessment/update in 2020
Public Seawalls	\$26,100,000	2018	\$26,100,000	General capital and stormwater rate payer (CIP)	Local impacts from private seawalls
Sidewalks	\$16,400,000	2014	\$12,500,000	General capital (via risk fund)	Sidewalk policies: public v. private maintenance; cost for maintenance; policy and cost for new extensions
TOTALS-	\$2,980,600,000		\$3,013,700,000		

<u>Other Master Plans/Studies-</u>
Airport
Mobility/Complete Streets/Walkability
Information Technology
Parking
Neighborhood Projects
Canals
Comprehensive Plan
Rate Studies
<i>Broadband Technology (N/a)</i>

<u>Potential Funding Sources-</u>	<u>Notes-</u>
Increase sewer/water rates	Rate study underway (FY 2019)
Increase stormwater rates	Rate study underway (FY 2019)
Increase millage rate	Each mill equals \$35.0 million; City has 4th lowest millage rate in Broward County and 3rd lowest of 25 largest municipalities in FL
Bonding	Revenue or general obligation
Special assessment	
Public-private partnerships	
Grants	Federal and state
Loans	State revolving loan fund

<u>Potential Impacts-</u>
Critical infrastructure components
Critical revenue opportunities
Threats (sea level rise, economy, regulatory, other)

<u>Interim Recommendations (August 2018)-</u>	<u>Commission Action To-date-</u>
1) Water/Sewer - phase out ROI transfer	Commenced phased ROI reduction with FY 2019 budget (by \$5 million)
2) Stormwater - revise rate methodology ("trip-based")	Rate study underway with "trip-based" methodology included as part of hybrid approach and Phase II Stormwater projects ready-to-go
3) Roads/Sidewalks/Seawalls - invest 7-10% of general fund	N/a
4) Impact Fees - analyze/update fees to capture growth	Utility rate studies are underway and include impact fee analysis

Public Works - Engineering CIP Implementation

November 2018 Update



CIP Background

- Five-year Community Investment Plan (CIP) updated annually
- All component master plans recently approved (over last four years)
- Recent funding priority adjustments:
 - Emergency repairs
 - Consent Order
 - Ongoing rate studies



CIP Implementation Underway

Large Project Groupings:

- ✓ **Victoria Park A&B small watermain** (\$12.7 million, 495) – bidding underway benefitting >1,000 properties
- ✓ **Croissant Park small watermain** (\$3.0 million, 495) – project award on November 6, 2018 benefitting >220 properties
- ✓ **Wastewater Projects** (\$145 million, 495 & 496) – Program Manager oversight with completion by Q3 2023 in advance of Consent Order deadline of Q3 2026
- ✓ **Inflow/Infiltration (I/I) Projects** (\$33.3 million, 454 & 495) – completion of 41 miles of main with 4,300 laterals by September 2020
- ✓ **Stormwater Master Plan Design** (\$200 million, 471) – design plans and permitting substantially complete to construct over five years upon final funding approval
- ✓ **Fiveash WTP Reliability Improvements** (\$33.5 million, 495) – 90% design plans complete with permitting underway

Total = \$427.5 million

Key- PW-related CIP Funds:

- 108 Comm. Dev. Block Grant
- 331 General Capital Projects
- 336 Fire Bond
- 451 Central Region/ Wastewater
- 454 Water/Sewer Master Plan
- 470 Stormwater
- 471 Proposed Stormwater Bond
- 495 Water/Sewer Master Plan Bond
- 496 Water/Sewer Regional Master Plan Bond

(Total \$ budget, Fund)

Other Groups:

- ✓ **Annual (recurring) CIP Projects** – plan and priorities in place to deliver:
 - Roadway resurfacing (\$818K - \$1.2 million annually, 331)
 - Sidewalk and paver replacement (\$1.0 million annually, 331)
 - Stormwater CIP (\$3.5 million annually, 470)
- ✓ **Neighborhood CIP Projects (NCIP)** – spend-down plan (multiple projects, 108 & 331)
- ✓ **Fire Bond** – site planning underway for final fire station (336)



Major Component Summaries

Major improvements underway or about to begin:

- ✓ **Fiveash Water Treatment Plant** – reliability improvements, Granular Activated Carbon (GAC) pilot project and plant analysis
- ✓ **Collection system** - citywide force main assessment, bond-funded projects and I/I “worst” basins
- ✓ **Stormwater improvements** – annual upgrades and seven neighborhood designs complete

Tools used:

1. Program Manager approach for wastewater, I/I and stormwater
2. Bundling like projects (design and construction)
3. Design-build, when appropriate
4. Implement three-year design process to have “shovel-ready” projects

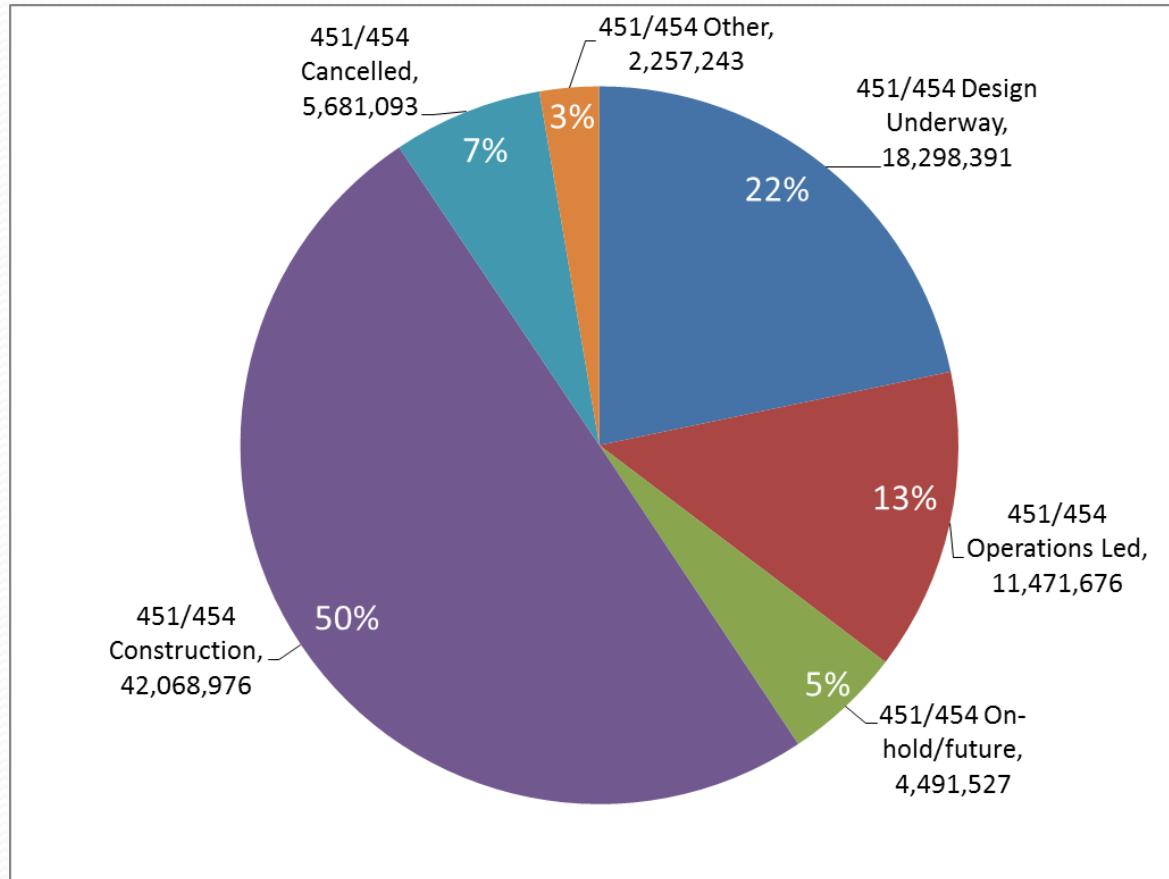
2018-2020 CIP Focus:

- ❑ **Bundle George T. Lohmeyer (GTL) WWTP projects** – reliability design (underway) and thirteen (13) upgrade (R&R) projects (\$10.9 million)
- ❑ **Wastewater pump station upgrades** – twelve (12) priority pump stations in CIP (\$18.9 million)
- ❑ **Small water main projects** – eighteen (18) neighborhood water main projects in CIP (\$50.7 million)



Water/Sewer Fund (451/454)

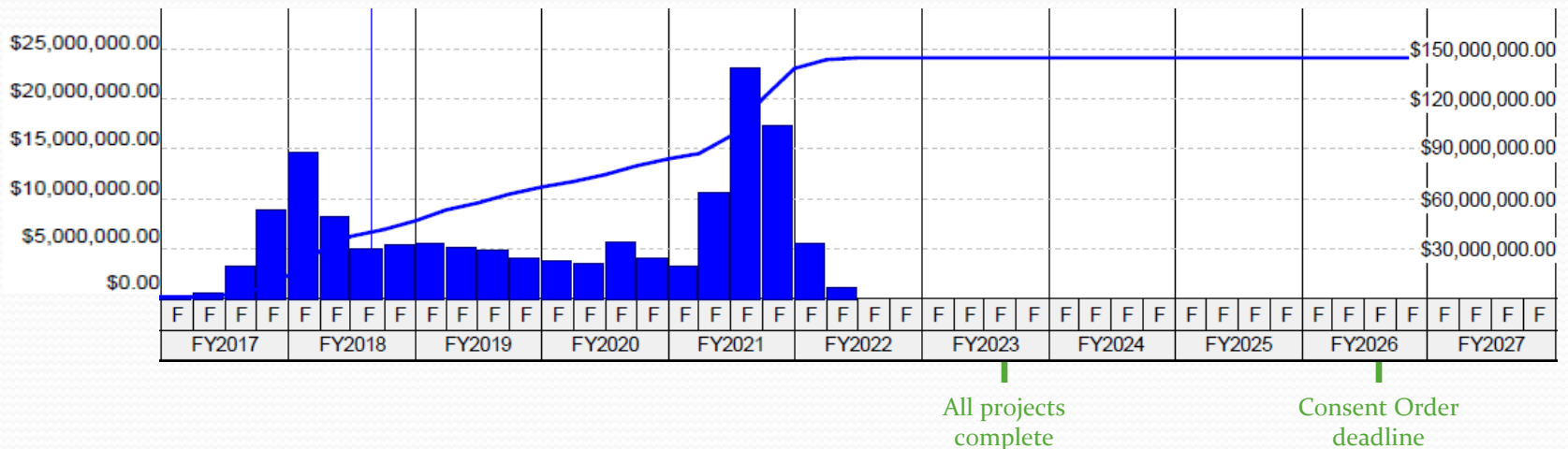
- Balance (9/5/18): \$84.3 million





Bond Funds

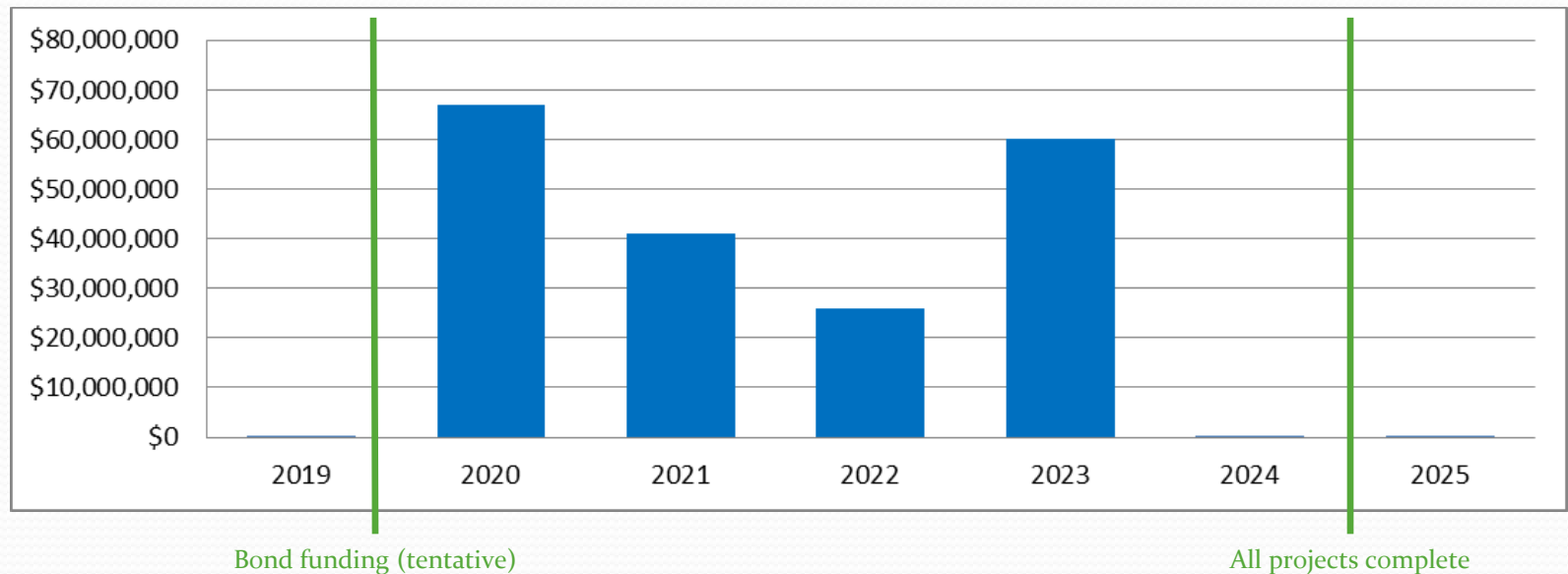
- Waste/Sewer Bond (495 & 496): \$200 million
 - Comprehensive Utility Strategic Master Plan approved in June 2016
 - Bond approved January 2018





Bond Funds

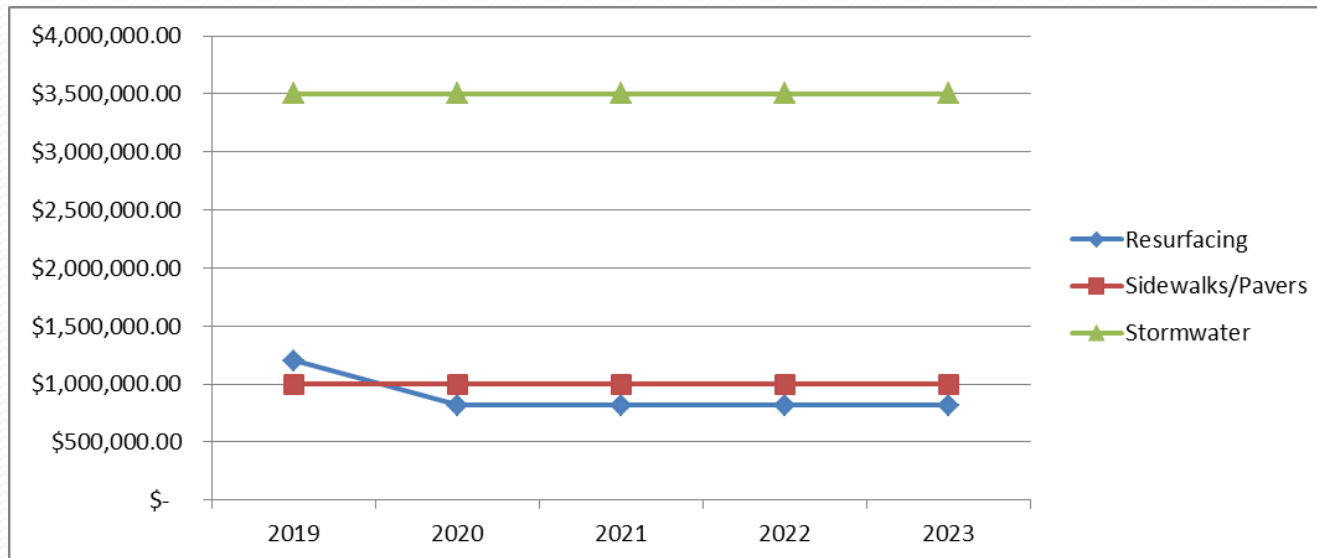
- *Planned Stormwater Bond (471): \$200 million*
 - Master Plan completed January 2018
 - Seven neighborhood design plans are complete
 - Project bidding to commence with final funding approval





Annual (Recurring) Projects

- Roadway Resurfacing (331): \$818K - \$1.2 million/year
- Sidewalk & Paver Repairs (331): \$1.0 million/year
- Stormwater CIP (470): \$3.5 million/year
 - Includes improvements, repairs and maintenance



DRAFT MINUTES

City of Fort Lauderdale
Infrastructure Task Force Committee
Special Meeting
October 8, 2018
11:00 a.m. – 2:00 p.m.
8th Floor City Commission Room – City Hall
Fort Lauderdale, FL 33301

1. Call to Order at 11:05 a.m.:

• Roll Call

MEMBERS		PRESENT	ABSENT
Marilyn Mammano	P	3	0
Ed Kwoka	A	2	1
Ralph Zeltman	P	3	0
Keith Cobb	P	2	1
Roosevelt Walters	P	3	0
Fred Stresau	P	3	0
Norm Ostrau	P	3	0
David Orshefsky	P	3	0
Jacquelyn Scott	P	1	0

Staff Present

Lee Feldman, City Manager
Christopher Lagerbloom, Assistant City Manager
Paul Berg, Public Works Director
Dr. Nancy Gassman, Interim Deputy Public Works Director
Talal Abi-Karam, Assistant Public Works Director
Joseph (Joe) Kenney, Assistant Public Works Director
Laura Reece, Budget Manager
Meredith Shuster, Administrative Assistant
Raj Verma, Staff Liaison

This meeting is in continuation of the meeting held on October 1, 2018

General Discussion: (1.45 minutes) An opportunity for every member to speak for 2-3 minutes was suggested either at the beginning or end of the Joint Workshop. It is a joint workshop and both the Committee and the Commission can express views. The Committee is looking for understanding of the infrastructure needs, a commitment to find funding – meaning additional sources of funds with suggestions of raising ad valorem taxes and understanding that the current system of funding/rate structures will not be sufficient.

5. Informational Items

Mr. Orshefsky will send his comments to Ms. Shuster for distribution to the Board Members

6. Old Business (3 minutes)

A. Joint Workshop with City Commission on October 10, 2018

The draft of the presentation “Infrastructure Task Force Status Report” was forwarded to each Board Member and was reviewed:

Page 2 of 7: ITF Where We’ve Been – verbal summary

Page 3 of 7: ITF Where We Are - \$3 Billion of Infrastructure Needs over the next 20 years.

Discussion included whether the \$3 Billion should be presented as an unfunded need and if using an approach of “what the shortfall would be” was examined.

Paul Berg clarified that going out ten years, under the current water/sewer rate structure with the 5% annual increases, it was shown that \$1.4 Billion for water and sewer could be funded using bonds in increments of \$200 million. Under the current rate structure for water and sewer, there wasn’t an anticipated shortfall. It was determined that an asterisk would be used on the \$3 Billion number to indicate that \$1.4 Billion for water and sewer projects could be funded through the current water/sewer rate structure.

Stormwater needs are identified as just under \$1 Billion dollars. The hybrid rate structure using the impervious rate structure and the trip generated structure is being compiled. Ms. Reece explained the Commission has given direction to pursue the hybrid rate structure, but it is not in place. As yet, it is undetermined if it will be sufficient to fund the immediate stormwater need of \$200 Million. Until the Commission approves it, it is not an adopted rate structure. It was decided that an asterisk/footnote would be added for stormwater also.

When asked if funding for canal dredging should be included, Dr. Gassman responded that canal dredging is considered a service. She defined “service” as maintaining something the City already has. It would fall under the operations portion of the budget. Infrastructure would be defined as having to build something.

The consensus was to leave the amount of \$3 Billion in the presentation with the added asterisks to show where current funding can be taken into account. Until the Commission decides how to fund the various components of the \$3 Billion need, the amount of \$3 Billion remains justifiable.

Generally speaking, general obligation bonds for parks and public safety will have to be passed by the voters. Using a general obligation bond of \$150 Million for Parks and \$100 Million for a new Police Headquarters and City Hall would lessen the amount of revenue to be raised via millage increase. Roads, bridges, sidewalks and

seawalls would need to be funded from the CIP portion of the budget. There was some discussion about a bond for sidewalks.

Page 4 of 7: ITF Where Are We Going –multiple options to fund the identified needs:

The recommendation of the Committee to the Commission to set a rate of 7% - 10% for CIP funding was not addressed by the Commission, but could be brought up at the Joint Workshop. It was determined individual examples of P3's was not needed. The funding mechanisms are understood by all the parties. Whether the Commission will consider increasing ad valorem millage rates was debated.

Operation maintenance will increase incrementally as the capital improvements are made. The eventual return of the \$20 Million for ROI to the water and sewer fund may not necessarily go to additional CIP. The budget plan has yet to be worked out to include the ROI which was only recently determined by the Commission. Ms. Mammano would like the increase in funds to be earmarked for Fund 331. In response to a question of whether reserves are maintained, Ms. Reece explained the City maintains a 90 day cash reserve.

Page 5 of 7: ITF Millage Rate Opportunity

Ms. Reece explained that the comparison of millage rates of Broward County cities shown in the chart comes from the 2019 Budget Book. When compiling the statistics, the effort is made to compare "like to like." The reason Plantation was not included was speculated that it may not be charging a fire assessment fee. It can be looked into.

Ms. Reece clarified that there is a tier structure used when increasing the millage rate. With a majority vote [of the Commission] the millage rate could be increased to 5.2 mills and with two-thirds vote 5.7 mills and any increase above that would need to be a unanimous vote. Millage rate increases are voted on annually. The Commission can increase millage but the public would need to vote on incurring debt through general obligation bonds.

Page 6 of 7: ITF Utility Rates Opportunity

Equity was also introduced as a consideration of funding. Raising water/sewer rates was done by ordinance and unless revised, will continue to automatically raise the rates by 5% annually. The ad valorem rates have not been raised for eleven years.

Ms. Reece explained that there isn't currently a premium (25% surcharge) charged to other cities purchasing water from Fort Lauderdale on a wholesale basis. When water is sold retail, there is a 25% surcharge. The City does not maintain any of the infrastructures in those cities was part of the rationale. Whether the City needs to

look past the Master Meter or not is currently being reviewed by the City Attorney's Office to determine if the surcharge can be added to wholesale.

Page 7 of 7: ITF Next Steps

The Committee agreed it needs confirmation that the Commission understands the problem, that it will review revenue sources needed to fund these issues and to meet with the ITF again in April [prior to the Priority Setting Meeting which generally occurs in May] with additional recommendations before the next budget cycle.

Motion to approve the draft of the Infrastructure Task Force Status Report with the asterisks [footnotes: 4 and 5 on Page 3] made by Mr. Ostrau and seconded by Mr. Orshefsky.

Motion approved unanimously by voice vote.

Regarding the joint workshop with the Commission, it was decided that the City Manager and staff will not be making any presentations but will be available to respond to questions. Public in attendance will only address the Joint Workshop at the invitation of the Mayor. It was concluded Ms. Mammano would start with the presentation. Commissioners could ask questions and discuss and then end with each member having a 2-3 minute time limit to bring up their views for the Commissioners.

Due to the sizable scope and funding required for various types of infrastructure projects, it was suggested to use an outside strategic planner who could model out various funding types and needs. Mr. Berg clarified that there is strategic planning being done going out ten years albeit not always with modeling of several options. Mr. Lagerbloom suggested that the City management could be open to a high level strategic financial planning conference.

Staff was complimented on the work was done.

B. Determination of Future Agenda Topics (1:40.42)

Mr. Orshefsky introduced further discussion in terms of the Work Plan layout.

Mr. Feldman suggested that the ITF make its recommendation for the Parks General Obligation Bond at the Joint Workshop or November at the latest due to possible timing of a special election in the Spring of 2019. Mr. Orshefsky dissented that the ITF could be ready to make a recommendation at the Workshop or in November.

On the question of bonds for parks, Mr. Feldman advised:

- in depth presentation and background supportive documentation is not needed from the ITF as the Parks Recreation Beach Board has vetted the issue.
- Sentiment exists to move forward with a \$150 Million General Obligation Bond and it will be added to a Conference Agenda after the Joint Workshop.
- A recommendation to the Commission to move forward would be helpful if the ITF should choose to do so.
- In response to other questions, Mr. Feldman responded that the cost of a special election is approximately \$400,000 which may or may not be recoverable. Bond counsel would be asked to verify. He further suggested that having a bond referendum for the Police HQ could also be on the same special election. The use of the P3 method to fund the Police HQ has been explored and was not found viable.

November 5th

- Follow up from the Workshop
- Further discussion of the Work Plan layout for future meetings
- Recommendation for the Commission to move forward with the Parks Bond [if not covered at the Joint Workshop]

December 3rd:

- The Comprehensive Plan to be presented by DSD/Corradino Group
 - It was suggested that a presentation on the status of streets and sidewalks either where we are with the conclusion of the last 5 year plan or the scope of the next 5 years be added.

January 7th – To Be Determined

February 4th – To Be Determined

March 4th – To Be Determined

April 1st meeting will include:

- Preparation for proposed Joint Workshop with the City Commissioners.

7. New Business

A. Discussion of Alternative to Wave Study – not discussed

B. Penny Sales Tax (1:28:00)

Mr. Feldman clarified that the penny sales tax would not be used for infrastructure projects. If the penny sales tax is passed, 10% of the annual proceeds will be set aside for municipal projects; but, the 31 Broward County municipalities will have to apply [compete] for the funds and the projects will be scored. At this time, the scoring process is not known. The City submitted a wish list but preference will be for transit circulators as opposed to brick and mortar. He also had asked if those funds could be used for public seawalls but was told no. By consensus the Committee decided to remove the Penny Sales Tax from the Work Plan.

9. Adjournment – 12:46 p.m. Next Regular Meeting November 5, 2018

Motion to adjourn by Mr. Ostrau and seconded by Mr. Orshefsky.

Motion approved unanimously by voice vote.

DRAFT MINUTES

City of Fort Lauderdale
Infrastructure Task Force Committee
October 1, 2018
2:00 p.m. to 5:00 p.m.
8th Floor City Commission Room – City Hall
Fort Lauderdale, FL 33301

1. Call to Order at 2:04 P.M.:

• Roll Call

MEMBERS		PRESENT	ABSENT
Marilyn Mammano	P	17	1
Ed Kwoka	P	13	3
Ralph Zeltman	P	17	1
Keith Cobb	P	11	7
Roosevelt Walters	A	16	2
Fred Stresau	P	14	4
Norm Ostrau	P	15	1
David Orshefsky	P	15	0
Jacquelyn Scott	P	3	0

Staff Present

Christopher Lagerbloom, Assistant City Manager
Paul Berg, Public Works Director
Joseph (Joe) Kenney, Assistant Public Works Director
Laura Reece, Budget Manager
Meredith Shuster, Administrative Assistant
Raj Verma, Staff Liaison

2. Approval of Agenda

Motion to approve the October 1, 2018 Agenda with alterations made by Mr. Orshefsky and seconded by Mr. Stresau.

Discussion: to move Item #5 “Informational Items” on this Agenda to a permanent place on this and future agendas to follow “New Business” and before “Public Comments.”

Motion approved unanimously by voice vote.

3. Approval of Previous Meeting Minutes (September 6, 2018 meeting)

A. Motion to approve the minutes for the September 6, 2018 meeting as revised by Mr. Orshefsky and seconded by Mr. Kwoka.

Discussion: Add the timestamp from the video tape to the minutes to indicate the beginning of each Agenda Item and Motions, if convenient.

3 of 7: Add any attachment referenced in the minutes even if it has already been posted as part of the backup [I/I Maps]

5 of 7: Additional paragraph breaks added to separate thoughts

6 of 7: The reference to the inquiries in the studies: change “bond issue” to “Consent Agreement.”

Motion approved unanimously by voice vote.

4. General Discussion and Comments by Committee Members (10.00 minutes)

Ms. Scott raised a concern that more than one meeting per month may be required due to the workload. It was deferred to be addressed under Agenda Item #6 B. *Old Business, Determination of Future Agenda Topics*; however, it was raised that should the monthly meeting need to be continued in order to complete a given agenda, the Committee can do so on an as needed basis.

This raised discussion on the need for the Committee to continue if the City Commission is not receptive to its recommendations. There was disagreement as to whether the City Commission has been receptive to the recommendations already made. Comments ranged from the recommendations being disregarded, to some action taken albeit not exactly as recommended such as: The ROI is being phased out, a hybrid of the stormwater rate structure and impact fees are being studied.

As a point of consideration, the more rigorous analysis now being done on infrastructure capacity for a new 700 unit project in the downtown area, indicates that the capacity for water is reaching the maximum allowed to be withdrawn by Fort Lauderdale. It was pointed out that the idea that there is “plenty” of water available may not necessarily be so. It should be taken as consideration of the seriousness of the infrastructure needs.

Possible solutions such as using desalination plants was discussed at the “Big Idea Conference” attended by Mr. Kwoka and suggested as a possible solution. It was decided this discussion will continue at a future meeting when water is the agenda item.

This led to discussion on the difficulty in finding \$5 Million dollars to cut in lieu of raising the ad valorem tax rate. The cost of building a desalination plant costing hundreds of millions when a commitment to raise taxes to cover \$5 Million was rejected, raised the question if there was a commitment to address the infrastructure needs. If not, some members questioned the purpose for the Committee to continue.

5. Informational Items (to be addressed between New Business and Public Comments.)

6. Old Business (20.00 minutes)

A. Joint Workshop with City Commission on October 10, 2018

Suggestions on how to approach and/or address the Joint Workshop included:

- Verifying there is a commitment on the Commission's part to raise taxes or explore other revenue sources to fund the needed infrastructure improvements and repairs.
- Present the "big number" meaning a ballpark total cost of current identified infrastructure needs to impress the gross need and emergency status of the City's infrastructure.
- To get "buy-in" from Commission that it will recognize this Committee as the representation of the public, their constituents

Discussion included whether to listen more than to speak in order to find out what direction the Commission wants the Committee to move or to proactively tell the Commission the direction it needs to move forward. In this context, Item #6 B. *"Determination of Future Agenda Topics"* should be deferred until after the Joint Workshop.

It was agreed to present a ball park but credible "big number" and to discuss how to make it plausible. It was also agreed that cutting capital projects was the least desirable method to replace ROI dollars.

Staff advised that many costs are known. Staff provided a ball park of \$2.65 Billion. The large number is adequate for the purpose of getting a commitment from Commission to move forward; however, it was brought up to the current Commission by both the ITF and the Budget Advisory Board not to cut capital improvement projects and yet that is what this Commission did to cover the \$5 Million not being received via the ROI. If raising taxes is "not on the table", it was again asked if the commitment of the Commission to address infrastructure needs is there. Part of the conviction is not only to raise taxes or issue bonds, it also has to be not raiding the capital improvement funds by cutting capital projects.

The "sticker shock" factor was countered with the reminder that the \$3 Billion figure needed for infrastructure improvement and repair has been published repeatedly in the Sun Sentinel and may not be such a shock. There was some thought that there are no numbers the Committee can give the Commission that aren't already provided [or could be provided] by staff.

The following were suggested: That a strategic planning consultant be hired to answer to the Committee and come up with discreet numbers on a macro scale to identify the costs of the infrastructure needs and help the City develop [if it doesn't have one now] a long term strategic planning model.

It was brought up that there is no planning going out 20-25 years. The plans are for five years. Mr. Lagerbloom explained that figures become unreliable after about five to maybe seven years. An example would be the cost of building a fire station now as opposed to when the fire bonds were passed. Public Works is an example of taking this huge \$2.65 Billion number and breaking it down into "bite size, manageable" pieces.

Besides repairing or replacing infrastructure, consideration needs to be given to the ongoing operations of the City. Even if the entire amount of money was secured, only so much of the City can have projects going at any given time.

The City has made decisions in the past to continue using deferred maintenance at the expense of addressing the infrastructure needs. In some cases, these decisions have cost the City more than fixing the problem. Removing a nonrecurring expense to provide for a recurring expense is not a long term solution. Trying to fund this “big number” using the current millage rate will not work. The City cannot cut its way out or use deferred maintenance to address a need for \$2.65 Billion.

It was confirmed by staff that the next Priority and Goal Setting meeting for FY 2020 will be held in May, 2019. It was suggested that prior to that meeting, the Committee provide its recommendations to the Commission. In conversation it was determined that the “big number” could be readied for the Joint Workshop. The master plans have dollar figures and funding sources. Staff offered to put together a presentation of the numbers we have today to arrive at the ball park number the Committee is looking for.

Fort Lauderdale has the 4th lowest millage rate of comparable cities considered by some members to be due to artificially depressed tax rates. The City also has a triple A bond rating. This leaves capacity on both the revenue and the debt sides of the funding equation. The question came up as to how much room is there in debt and taxation capacity. How much can be funded with taxes? Every mill is approximately \$35 Million. If taxes go up, the debt capacity goes up. By holding down the tax rate, it also holds down capacity to add debt.

Putting funding ideas on the table is part of the mandate of the Committee. In the face of the need, going from AAA to AA bond rating may be the way to go. Macro financial management should be the level of this Committee. Models can be done to program out debt and tax capacity. Mr. Berg responded, it has been determined that the Water/Sewer rate structure can fund up to \$900 million in bonds. The City would have to double its water/sewer rate to charge what is the median rate of comparable cities in spite of the current annual 5% increase.

The Committee discussed how best to address the Commission. The consensus approach to the Joint Workshop will be a presentation on:

- Where we [Infrastructure Task Force Committee] have been
 - The Interim Report was at the “5,000 foot” level, the need now is at the “30,000 foot” level
- Where we are today
 - Get the understanding that the Commission is willing to follow the Committee’s recommendations as representatives of their constituents
- Where we need to go

- Time needs to be productive
- Committee and Commission need to be on the “same page”
- Move forward in resolving the infrastructure issues and the funding
- Come to a consensus on how the Commission and Committee can work together to solve infrastructure needs
- An understanding that without a commitment from the Commission, the Committee is willing to disband

It was agreed to meet again on Monday, to have a working lunch from 11:00 to 1:00 p.m. October 8th to review the data the City Staff will provide.

Motion made to continue this meeting to October 8, 2018 from 11:00 a.m. to 1:00 p.m. at the same location [City Hall 8th floor, 100 N. Andrews Ave.] by Mr. Kwoka, seconded by Ms. Scott.

Motion approved unanimously by voice vote.

Chair asked if the Committee would be in attendance at the Workshop. All confirmed their attendance.

6. Old Business

B. Determination of Future Agenda Topics

Came up in discussion under 6 A. to defer this item until after the Workshop on October 10th with the City Commission

7. New Business

A. Discussion of Alternative to Wave Study

B. Penny Sales Tax

[This item was discussed in the course of conversation regarding funding arising in General Discussion #4 with the following explanation of why it was on the Agenda.]

The topic of the impending Penny Sales Tax to be voted on at the upcoming election was raised as a possible revenue resource. Although it is a County issue, it was added to the Agenda because the funding would cover many infrastructure projects being addressed by the Committee, should it pass.

8. Public Comments

Paul Chettle, a Fort Lauderdale citizen thanked the Committee and stated:

- The issue of ROI was campaigned on and that the Commission making decisions from the Dais on the \$5 Million dollars or any such matter was not a good idea.

- There is a possibility that the City Manager may be changed by the time of the Workshop.
- The first seven projects in the Consent Agreement cost 48% more than stated in the Reiss Report.
- Need to let the Commission know that after 18 months of meeting and studying the infrastructure issues, this Committee represents the citizenry and
- The next budget meeting and goal setting in May will be different. The current budget (just passed) does not represent what was campaigned on.
 - The downtown mobility was nowhere in this budget
- Nail down the Commission on the Parks Bond. All Commissioners agree on it.
- Remind the Commission that they [Committee] represent the public, the Outreach meetings and you [Committee] will have their back when raising the millage rate
- City manager was asked to find the cuts to offset the increase of the millage rate, a structural or strategic change to take the City in a slightly different direction and eliminate ROI.
- \$100 + Million in cash is sitting in projects not being done. In addition, the \$200 Million bond could have been higher and used for above ground projects.
- Of the \$1.4 Billion, there are hundreds of millions in studies revealing projects that could be done above ground that do not restrict sewer.
- Sent letters that the Assistant City Managers are exceptional and more than capable and that he was never given a falsehood by either.

9. Meeting was halted at 3:59 p.m. to continue on October 8th at 11:00 a.m.

10. Adjournment – Next Regular Meeting November 5, 2018 (Deferred)