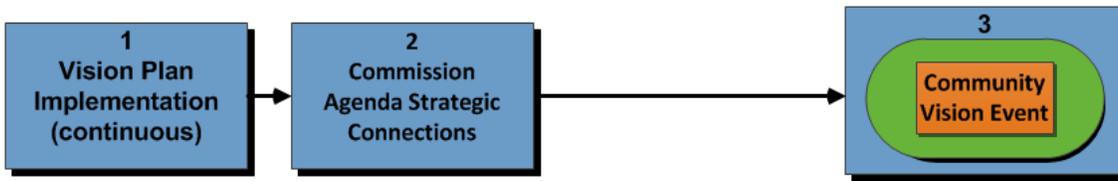


Strategic Planning and Budgeting Cycle

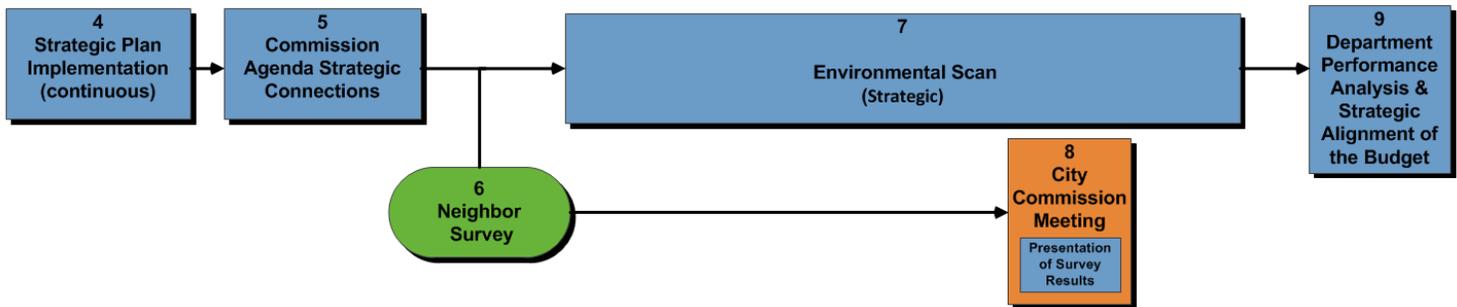
Vision Plan Lane



October	April
<div data-bbox="126 632 380 785" style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <p style="text-align: center;">1 Vision Plan Implementation (continuous)</p> </div> <p><i>Fast Forward Fort Lauderdale</i>, the community's 2035 Vision Plan, was unanimously approved by the City Commission on April 16th, 2013. It was developed from more than 1,500 ideas generated from eight different outreach mechanisms, including open houses, stakeholder interviews, a social ideation website, civic association presentations, telephone town hall meetings, Meetings in-a-Box, a Big Ideas event, and a Neighbor Summit. Implementation will be conducted through a robust strategy management system that connects planning, strategy, and action.</p>	<div data-bbox="808 632 1062 785" style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <p style="text-align: center;">3 Community Vision Event</p> </div> <p>An event will be held to facilitate discussion and options related to a relevant topic important to achieving <i>Fast Forward Fort Lauderdale</i>, the community's 2035 Vision Plan. The outcome of the event will help to inform the FY 2015 Proposed Operating Budget.</p>
November	April
<div data-bbox="126 1251 412 1419" style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <p style="text-align: center;">2 Commission Agenda Strategic Connections</p> </div> <p>Many of the Commission Agenda and Conference items directly further <i>Fast Forward Fort Lauderdale</i>, the community's 2035 Vision Plan. The agenda process is a prime opportunity to illustrate how the City will accomplish strategic priorities and also familiarize staff with how their work connects to the long-term priorities defined in the vision. Commission Agenda Memos (CAM) contain a Strategic Connections section for staff to specify which portion of the <i>Fast Forward Fort Lauderdale</i> Vision Plan is being achieved through the specific agenda item.</p>	<div data-bbox="808 1251 954 1409" style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <p style="text-align: center;">Vision Progress Update</p> </div> <p>An update will be provided to the City Commission and community, highlighting progress with the first year of the <i>Fast Forward Fort Lauderdale</i>, the 2035 Vision Plan. This will mark one full year since the Plan was approved by City Commission in April 2013. The Vision Progress Update will include the Vision Scorecard which contains key community and performance indicators reflective of our progress with achieving the long-term vision.</p>

Strategic Planning and Budgeting Cycle

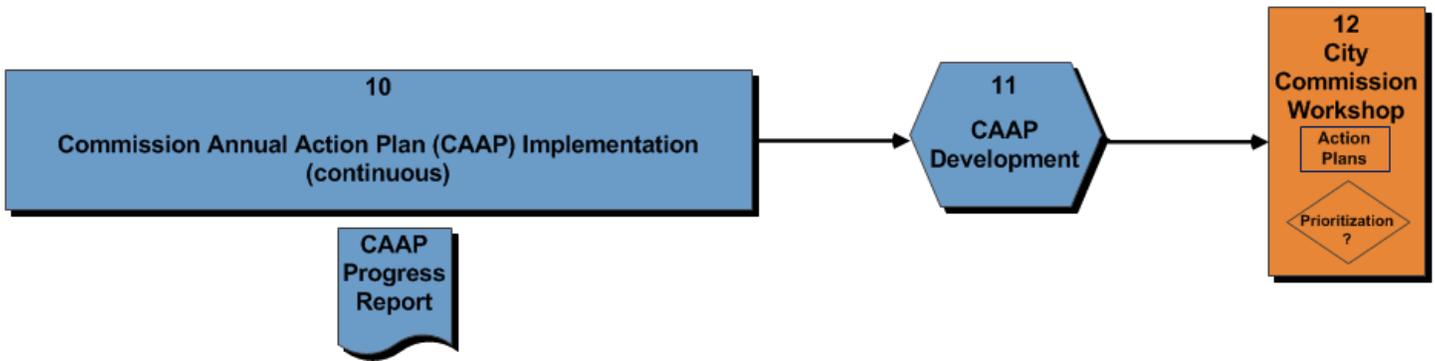
Strategic Plan Lane



October		January/February/March	
<div data-bbox="121 562 407 737"> <p>4 Strategic Plan Implementation (continuous)</p> </div>	<p><i>Press Play Fort Lauderdale</i>, the community's 2018 Strategic Plan, was unanimously approved by the City Commission on September 17th, 2013. It connects the dots between the long-term vision and day-to-day operations. A notable 42% of the vision ideas are incorporated in the Strategic Plan. <i>Press Play Fort Lauderdale</i> contains 12 goals, 38 objectives, and 191 strategic initiatives. Implementation will be achieved through a robust strategy management system that connects planning, budgeting, measuring, and improving.</p>	<div data-bbox="786 562 1281 737"> <p>7 Environmental Scan (Strategic)</p> </div>	<p>The Environmental Scan is a compilation of the Neighbor Survey, key demographic trends, and additional external and internal factors that may influence the direction and priorities of the City for the coming fiscal year.</p>
November		February/March	
<div data-bbox="121 1119 399 1276"> <p>5 Commission Agenda Strategic Connections</p> </div>	<p>Many of the Commission Conference and Agenda items directly further <i>Press Play Fort Lauderdale</i>, the community's 2018 Strategic Plan. The agenda process is a prime opportunity to illustrate how the City will accomplish strategic priorities and familiarize staff with how their efforts connect to strategic initiatives. Commission Agenda Memos now contain a Strategic Connections section for staff to specify which portion of the Strategic Plan and Commission Annual Action Plan (CAAP) is being furthered through the specific agenda item.</p>	<div data-bbox="786 1119 954 1346"> <p>8 City Commission Meeting Presentation of Survey Results</p> </div>	<p>A full presentation of the Neighbor Survey results will be provided to the City Commission by the survey consultant. It will include an explanation of the results, the comparisons to last year and state and national results, a breakdown of the most important items to the community, and GIS maps depicting the results by Census tract.</p>
December		July	
<div data-bbox="121 1633 339 1749"> <p>6 Neighbor Survey</p> </div>	<p>The second annual Neighbor Survey will evaluate perceptions regarding the quality of life and satisfaction with the City. The survey results will be compared with prior year results, along with state and national comparisons. The survey is statistically valid and administered to randomly selected households, representative of the four Commission districts and Census demographics. It is a key component of the Environmental Scan.</p>	<div data-bbox="786 1633 946 1822"> <p>9 Department Performance Analysis & Strategic Alignment of the Budget</p> </div>	<p>Performance highlights will be compiled per Department, to include: department-specific survey results, performance results, available FY 2013 and FY 2012 benchmarking results, and the status of strategic initiatives. This information will serve as preparation for departmental budget meetings with the City Manager and departmental presentations to the Budget Advisory Board.</p>

Strategic Planning and Budgeting Cycle

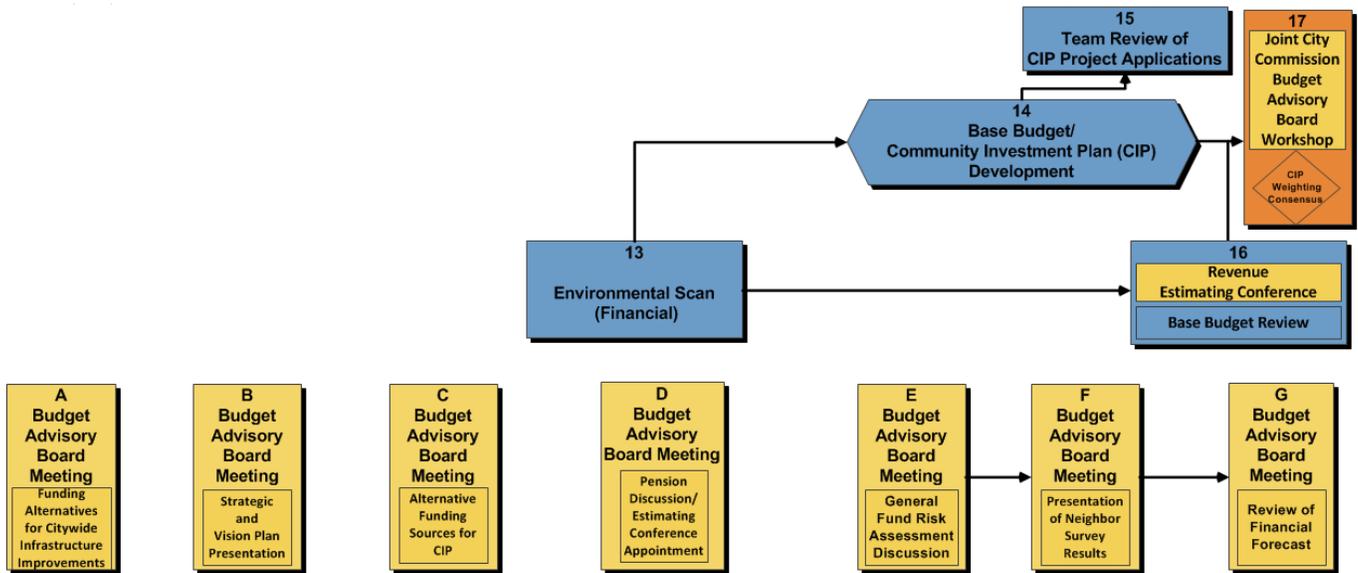
Action Plan Lane



Continuous Throughout Year		April	
<p>10</p> <p>Commission Annual Action Plan (CAAP) Implementation (continuous)</p>	<p>The Commission Annual Action Plan (CAAP) is the product of collaboration and prioritization by the City Commission, the City Manager’s Office, and Department Directors. It contains initiatives of significant importance to the organization. Progress is monitored through the monthly FL²STAT meetings, with quarterly reporting to the City Commission. The CAAP is integrated into the Cylinders of Excellence annual work plans.</p>	<p>11</p> <p>CAAP Development</p>	<p>Departments will meet to discuss current progress, successes, challenges, major issues and initiatives to be considered for development of the FY 2015 Commission Annual Action Plan.</p>
<p>CAAP Progress Report</p> <p>Progress Reports will be issued quarterly to provide routine updates on the progress that staff is making with the Commission Annual Action Plan. For each strategic initiative, the report will include a description, analysis of progress and challenges, and applicable milestones.</p>		<p>12</p> <p>City Commission Workshop</p> <p>Action Plans</p> <p>Prioritization ?</p>	
January/April/July		May	

Strategic Planning and Budgeting Cycle

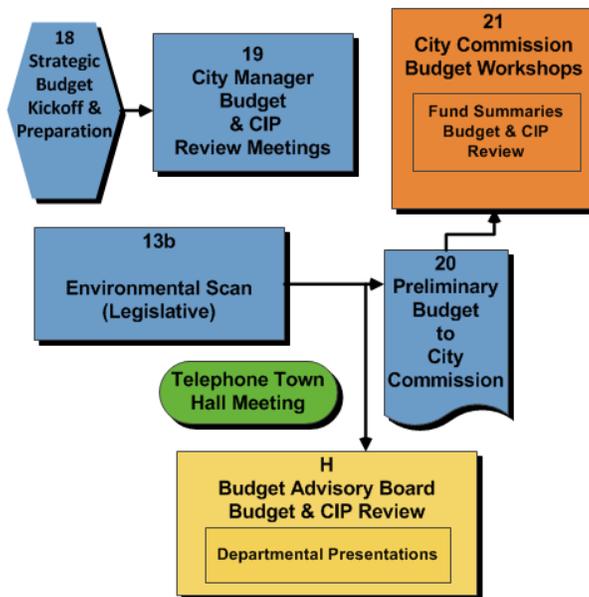
Budget/CIP Plan Lane

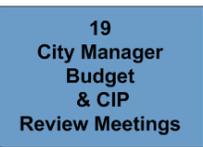
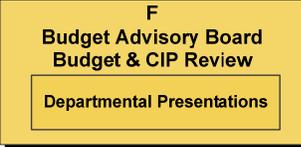


January	April
<p>13 Environmental Scan (Financial)</p> <p>The Financial portion of the Environmental Scan includes a review of the prior year revenues and expenditures, a financial forecast, and the ongoing development of fiscal integrity principles and policies. Each of these components of the Environmental Scan are an important part of developing the FY 2015 Proposed Budget.</p>	<p>16 Revenue Estimating Conference Base Budget Review</p> <p>The Revenue Estimating Conference Committee will be established and responsible for reviewing revenue estimates for the upcoming budget. Conference principals will include one principal from the Budget/CIP and Grants Office; one principal from the Finance Department, one principal from the Budget Advisory Board, and one principal from the Audit Advisory Board.</p>
February	April
<p>14 Base Budget/Community Investment Plan (CIP) Development</p> <p>The kickoff of the development of the City's base operating budget, five year Community Investment Plan, performance measures and current year estimates for both revenues and expenditures. Departments will be asked to update their submissions into a more aligned and strategic budget during the coming months.</p>	<p>17 Joint City Commission Budget Advisory Board Workshop CIP Weighting Consensus</p> <p>The City Commission and Budget Advisory Board will hold a Joint Workshop to review the Five Year Financial Forecast and to discuss the budget for the coming year. The City Commission will provide a consensus on the millage rate and the fire assessment fee during this workshop. Once a consensus is achieved, staff will be able to finalize the proposed budget based on the information provided.</p>
March	Continuous
<p>15 Team Review of CIP Project Applications</p> <p>The Community Investment Plan (CIP) applications will be reviewed for consideration and funding by the CIP Review Committee. Each application will be scored utilizing the prioritization matrix. Scores and final ranking will be utilized as a guide to funding.</p>	<p>A Budget Advisory Board Meeting Funding Alternatives for Citywide Infrastructure Improvements</p> <p>B Budget Advisory Board Meeting Strategic and Vision Plan Presentation</p> <p>C Budget Advisory Board Meeting Alternative Funding Sources for CIP</p> <p>D Budget Advisory Board Meeting Pension Discussion/Estimating Conference Appointment</p> <p>E Budget Advisory Board Meeting General Fund Risk Assessment Discussion</p> <p>F Budget Advisory Board Meeting Presentation of Neighbor Survey Results</p> <p>G Budget Advisory Board Meeting Review of Financial Forecast</p> <p>The Budget Advisory Board (BAB) meets monthly. Department staff will present their budget to the BAB during the month of May.</p>

Strategic Planning and Budgeting Cycle

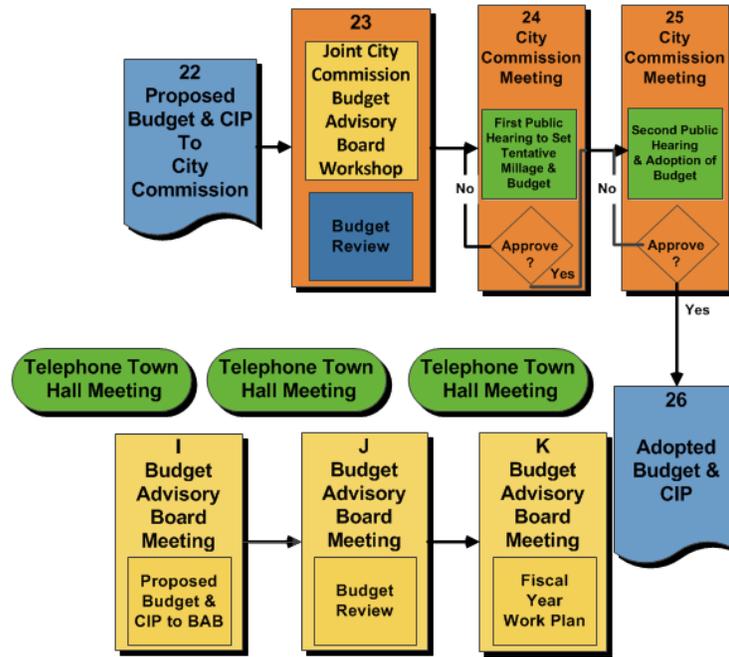
Budget/CIP Plan Lane



May		June	
	<p>During this time, departments will be asked to update their submissions strategically, to align with the City's vision statement and strategic priorities.</p>		<p>The presentation of the preliminary budget to the City Commission for their review and discussion at the upcoming Budget Workshops.</p>
	<p>The Legislative Scan considers external factors that could influence the direction and goals of the City such as impacts from legislative processes at the County, State, and Federal levels, as well as, by other intergovernmental entities.</p>		
	<p>Telephone Town Hall meetings are held throughout the year to allow the City Commission to personally interact with neighbors to discuss important topics such as neighborhood improvements or concerns, Strategic Planning, the upcoming Budget, and the Community Investment Plan.</p>		<p>The City Commission will meet with the City Manager and Department Directors to review the comprehensive budget as recommended by the City Manager. This will include a review of revenues and expenditures, new programs, capital outlay, and a presentation of each department's proposed Five Year Community Investment Plan (CIP) projects.</p>
	<p>This is a comprehensive review of departmental operational budgets and Five Year Community Investment Plan projects. This review will include organizational charts, operating expenses, capital outlay, capital projects and performance measures with tentative determination by City Manager of Proposed Budget.</p>		<p>City Departments will present their FY 2015 Requested Operating Budgets, Community Investment Plan projects, and performance measures to the Budget Advisory Board during the month of May.</p>

Strategic Planning and Budgeting Cycle

Budget/CIP Plan Lane



July		September	
	<p>The Proposed Budget document and Five Year Community Investment Plan are published and presented to the City Commission and made available to the public. The Proposed Strategic Plan document will be presented along with the Budget document.</p>		<p>The first public hearing is legally required with time table requirements for setting of tentative property tax millage rate and tentative budget.</p>
	<p>Staff presents the Proposed Budget and Community Investment Plan (CIP) to the Budget Advisory Board.</p>		<p>The second public hearing is legally required with time table requirements for adoption of property tax millage rate and final budget. The Five Year Community Investment Plan will also be adopted at this meeting.</p>
August			<p>The Adopted Budget and Community Investment Plan are uploaded into the City's financial system and a printed version is made available to the City Commission, City Departments, and Neighbors. The CAAP is published.</p>
	<p>The Joint Workshop between the City Commission and the Budget Advisory Board to discuss the Proposed Budget and the CIP.</p>		<p>The Budget Advisory Board (BAB) establishes their priorities for the upcoming budget cycle.</p>
	<p>The Budget Advisory Board reviews the Proposed Budget and CIP and makes recommendations for changes prior to the Public Hearing.</p>		